

2021 Q1 Investor Presentation

May 20, 2021



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This document also contains non-GAAP financial measures, the presentation of which is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with accounting principles generally accepted in the United States of America. In addition, the Company's calculation of these non-GAAP financial measures may be different from the calculation used by other companies, and therefore comparability may be limited. The reconciliation of those measures to the most comparable GAAP measures is contained within this document or the earnings press release.









337 MW

IT Capacity in Service (+46MW vs.FY20Q4)



FY21Q1 revenue, +63.9% Y/Y, historical high



154 MW

IT Capacity under Construction (198MW in FY20Q4)



109mn RMB

FY21Q1 adjusted net income, +175.8% Y/Y, historical high



348 Mn kwh

YTD total Power Consumption



PUE 1.19

YTD average PUE (1.22 in full year 2020)



231

Approved Patents and Pending Patents,+15 vs. FY20Q4



<3.0 Mn⁽²⁾

Average Construction Cost per IT MW for All In-service Data Centers

Notes: 1. Data as of March 31. 2021

2. in US Dollar







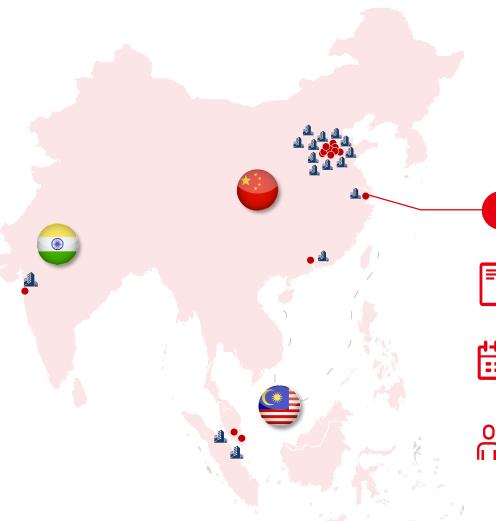
Data Center Footprint



14 Data Centers **337** MW (vs. 291MW in 20Q4) 95.4% self-owned capacity



7 Data Centers **154** MW (vs. 198MW in 20Q4) 91.5% self-owned capacity



China



+ 46 MW new in-service capacity [CN09]



+ 17 MW new utilized capacity [CN01, CN06, CN08, CN11-A, CS01, CN09]



+ 15 MW new contracted capacity, with 11MW of which converted from IOI capacity. [CN06,CN08]

Notes:

1. Data as of March 31. 2021



Asset Overview

as of March 31, 2021

Data Center	Туре	Leased/ Owned	Designed IT capacity (MW)	Contracted IT capacity (MW)	lol IT capacity (MW)	Contracted+Iol IT capacity (MW)	Utilized IT capacity (MW)	Ready for Service
In-Service								
CN01	Hyperscale	Owned	36	36	-	36	36	2019Q
CN02	Wholesale	Leased	11	8	-	8	8	201
CN03	Hyperscale	Owned	17	17	-	17	17	2017Q
CN04	Hyperscale	Owned	28	27	-	27	27	2018Q
CN05	Hyperscale	Owned	23	21	-	21	21	2019Q
CN06	Hyperscale	Owned	29	28		28	27	2019Q
CN07	Hyperscale	Owned	29	27	-	27	27	2019Q
CN08	Hyperscale	Owned	51	51		51	39	2020Q
CN09	Hyperscale	Owned	45	39		39	2	2021Q
CN10	Hyperscale	Owned	3	3	-	3	3	2020Q
CN11-A	Hyperscale	Owned	23	23	-	23	18	2020Q
CE01	Hyperscale	Owned	18	4	3	7	4	2020Q
CS01	Wholesale	Leased	5	3	-	3	3	201
MY0102	Hyperscale	Owned	20	16	-	16	7	2018Q
Subtotal			337	304 (90%)	3	307 (91%)	238	
Under Construction								
CN11-B	Hyperscale	Owned	23	23	-	23	-	2021Q
CN11-C	Hyperscale	Owned	57	57		57	-	2022Q
CN12	Hyperscale	Owned	6	-	3	3	-	2022Q
CE02	Hyperscale	Owned	19	-	-	-	-	202
CN13	Hyperscale	Leased	13	-	13	13	-	2021Q
MY03	Hyperscale	Owned	16	8	-	8	-	2022Q
BBY01	Hyperscale	Owned	20	20	-	20	-	2021Q
Subtotal			154	108 (70%)	16	123 (80%)	-	
Total			491	411 (84%)	18	430 (88%)		

New data centers in service and under construction

Notes:

^{1.} Numbers are rounded to zero. Subtotals and Total are calculated with original numbers and rounded to zero.



Data centers with new contracted and/or IOI capacities

Data centers with new utilized capacities

^() Contracted Ratio



Our ESG Initiatives and Achievements to Date



#1 Data center player
with more than 50%
clean energy in its
procured power
capacity



#1 Tech player in terms of renewable energy performance in China, 2019 and 2020



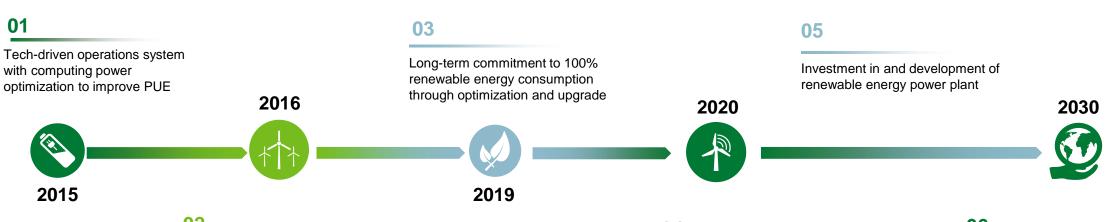
#1 Chinese IT company to formulate a detailed roadmap for carbon neutrality



Global Operators Best Project



Our ESG Initiatives



02

Source of energy as a key factor for site selection and consumption of renewable energy as a priority for operations 04

Renewable Energy BU upgraded into Chinpower

06

All next-gen hyper-scale datacenters will be operated using 100% integrated renewable energy solutions and investment of installed renewable power capacity of no less than 2GW

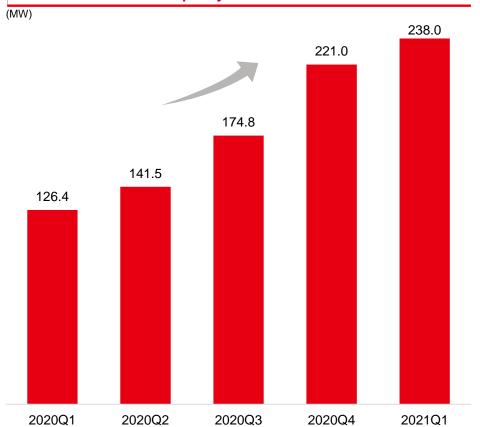
Source: Ranking cited from Greenpeace, "Clean Cloud 2020: Tracking Renewable Energy Use in China's Tech Industry"



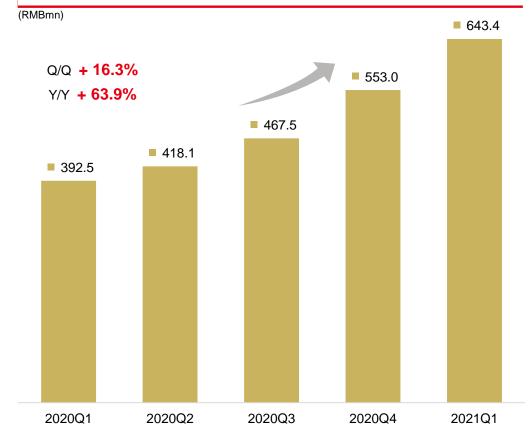


Continuous Revenue Growth





Revenue

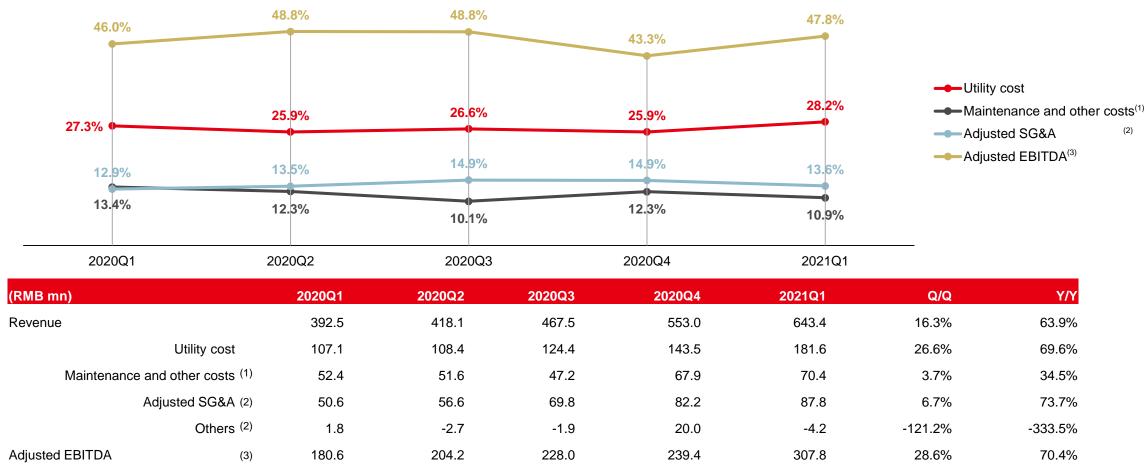




Cost and expense

Cost and expense breakdown

(% of revenue)



^{1.} Maintenance and other cost includes maintenance cost, resource cost, labor costs (excluding share-based compensation) and operating lease cost and etc.

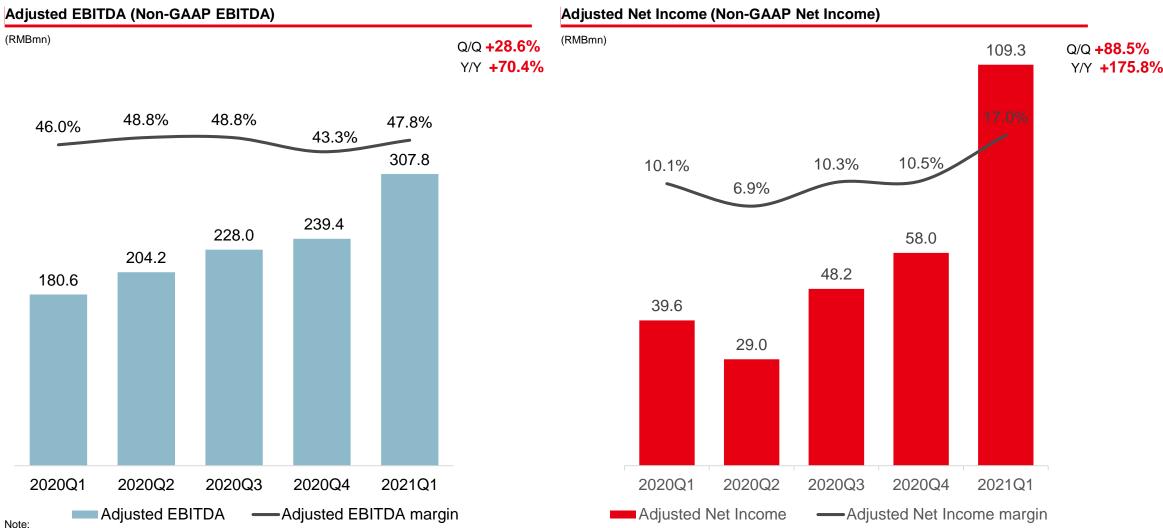
^{3.} Adjusted EBITDA is defined as net income excluding depreciation and amortization, net interest expenses, income tax expenses, share-based compensation, management consulting services fee, change in fair value of financial instruments, foreign exchange (gain) loss and non-cash operating lease cost relating to prepaid land use rights.



Note:

^{2.} Adjusted SG&A and others includes operating expenses without depreciation and amortization, share-based compensation expenses, and one-off management consulting fee.

Adjusted EBITDA and Net Income



^{1.} Adjusted EBITDA is defined as net income excluding depreciation and amortization, net interest expenses, income tax expenses, share-based compensation, management consulting services fee, change in fair value of financial instruments, foreign exchange (gain) loss and non-cash operating lease cost relating to prepaid land use rights.

^{2.} Adjusted net income is defined as net income excluding share-based compensation, management consulting services fee, and depreciation and amortization of fixed assets and intangible assets resulting from business combination, as adjusted for the tax effects on Non-GAAP adjustments.



Capital expenditure and Cash



(RMBmn)

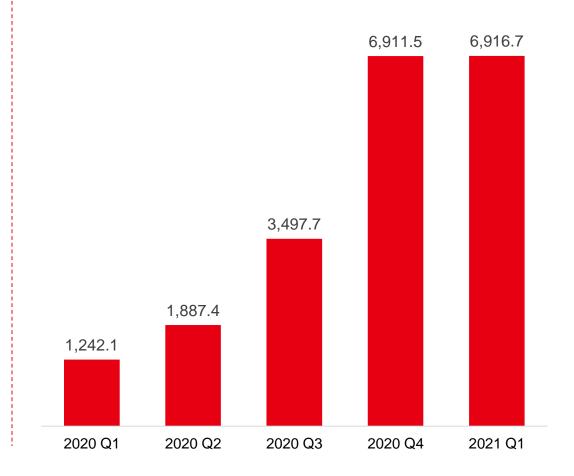
Capex⁽¹⁾

965.8 968.9 479.9 654.4 2020 Q1 2020 Q2 2020 Q3 2020 Q4 2021 Q1

Cash by quarter

(RMBmn)

Cash, cash equivalents and restricted cash at end of period



Note:

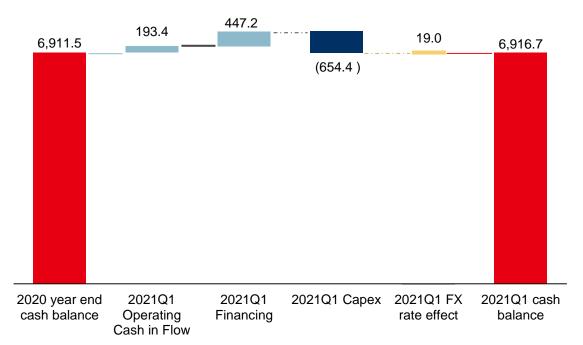
^{1.} Capex refers to net cash used in investing activities.



Stable financing liquidity whilst pursuing expansion

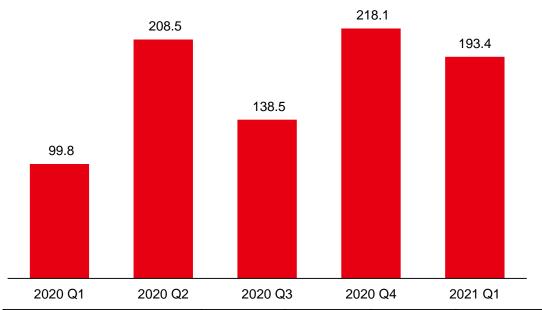
Liquidity analysis in 2021Q1

(RMBmn)



Cash Flow from Operation by Quarter

(RMBmn)



	FY20Q2	FY20Q3	FY20Q4	FY21Q1
Net debt to Adj. EBITDA(1)	2.7	0.7	-2.8	-1.8
Adj. EBITDA to interest(2)	3.2	4.2	5.6	5.3



Greenfield Development





Research and Development



Daily Operation

Note:

- 1.Adj. EBITDA herein refers to "last quarter annualized adj. EBITDA", equals to last quarter reported adj. EBITDA*4
- 2.Net debt=total debt total cash an equivalents and restricted cash, including finance lease.
- 3 Interest refers to reported net interest expense of the period, = reported interest expense reported interest income



Guidance

RMB Mn	FY2019 Pro Forma	FY2020 Guidance	FY2020 Actual	FY2021 Guidance	Implied YoY
Revenue	1,098	1,770 – 1,790	1,831	2,700 -2,780	47.5% ~51.8%
Adjusted EBITDA	404	830 - 850	852	1,280 -1,330	50.2% ~56.1%





Question & Answers



Appendix

Summary of key P&L items

(RMBmn)							
(KWBIIII)	March 31, 2020	June 30, 2020	September 30, 2020	December 31, 2020	March 31, 2021	Q/Q	Y/Y
Colocation services	360.2	385.9	438.1	517.8	600.4	16.0%	66.7%
Colocation rental	32.3	32.2	29.4	31.1	29.0	-6.6%	-10.1%
Others	-	-	-	4.1	14.0	235.2%	#DIV/0!
Total revenue	392.5	418.1	467.5	553.0	643.4	16.3%	63.9%
Cost of revenue	-242.9	-251.4	-277.2	-326.9	-386.9	18.4%	59.3%
Gross profit	149.6	166.7	190.3	226.1	256.5	13.4%	71.4%
Selling and marketing expenses	-15.7	-21.3	-34.5	-27.6	-21.0	-24.0%	33.7%
General and administrative expenses Research and development	-84.5	-99.1	-259.7	-121.0	-96.2	-20.4%	13.8%
expenses	-8.4	-7.4	-12.5	-12.9	-18.2	41.7%	117.4%
Total operating expenses	-108.6	-127.8	-306.7	-161.5	-135.4	-16.1%	24.7%
Operating income	41.0	38.9	-116.4	64.6	121.1	87.1%	195.2%
Net Interest expenses	-49.9	-63.7	-54.6	-42.5	-57.8	35.8%	15.6%
Others	7.7	-4.6	-9.3	-27.1	17.1	-163.0%	121.7%
Net income before taxes	-1.2	-29.4	-180.3	-5.0	80.4	-1692.7%	-6747.3%
Income tax expenses	-12.9	-15.9	-16.5	-22.1	-22.2	0.7%	72.7%
Net income after taxes	-14.1	-45.3	-196.8	-27.1	58.2	-314.6%	-513.3%



GAAP to Non-GAAP Reconciliations

Reconciliation from Net Income (Loss) to Adjusted EBITDA

		For the three	ee months ended				
(RMB mn)	March 31, 2020	June 30, 2020	September 30, 2020	December 31, 2020	March 31, 2021	Q/Q	Y/Y
Net income (loss)	-14.1	-45.3	-196.8	-27.1	58.2	-314.6%	-513.3%
Add: Depreciation & amortization	96.5	97.0	103.3	118.9	140.6	18.3%	45.7%
Add: Interest income & expenses	49.9	63.7	54.6	42.5	57.8	35.8%	15.6%
Add: Income tax (benefit) expenses	12.9	15.9	16.5	22.1	22.2	0.7%	72.7%
Add: Share-based compensation	40.3	61.0	173.5	75.0	41.0	-45.3%	1.8%
Add: Management consulting services fee	4.1	3.9	64.9	-	-	-	-100.0%
Add: Changes in fair value of financial instruments	-9.7	8.2	10.0	4.2	-12.7	-404.8%	32.8%
Add: Foreign exchange (gain) loss	0.1	-0.9	1.3	3.0	-0.1	-102.1%	-150.0%
Add: Non-cash operating lease cost relating to prepaid land use rights	0.6	0.7	0.7	0.8	0.8	7.3%	35.9%
Adjusted EBITDA	180.6	204.2	228.0	239.4	307.8	28.6%	70.4%
Adjusted EBITDA Margin	46.0%	48.8%	48.8%	43.3%	47.8%	10.5%	4.0%



GAAP to Non-GAAP Reconciliations

Reconciliation from Net Income (Loss) to Adjusted Net Income

(RMB mn)	For the three months ended						
	March 31, 2020	June 30, 2020	September 30, 2020	December 31, 2020	March 31, 2021	Q/Q	Y/Y
Net Income (loss) Add: Depreciation and amortization of fixed	-14.1	-45.3	-196.8	-27.1	58.2	-314.6%	-513.3%
assets and intangible assets resulting from business combination	12.4	12.4	12.3	12.3	12.3	-0.3%	-0.8%
Add: Share-based compensation	40.3	61.0	173.5	75.0	41.0	-45.3%	1.8%
Add: Management consulting services fee	4.1	3.9	64.9	-	-	-	-100.0%
Add: Tax effects on non-GAAP adjustments	-3.1	-3.0	-5.7	-2.2	-2.2	-0.4%	-25.0%
Adjusted Net Income	39.6	29.0	48.2	58.0	109.3	88.5%	175.8%
Adjusted Net Income margin	10.1%	6.9%	10.3%	10.5%	17.0%	1.7%	68%



Summary of key balance sheet items

(RMBmn)	As of December 31,2019	As of December 31, 2020	As of March 31, 2021
	Audited	Audited	Unaudited
Total Asset	7,771.2	16,259.6	16,704.0
Property and equipment	4,404.6	6,423.8	6,640.2
Accounts receivable	304.7	422.2	469.3
Cash, cash equivalents and restricted cash	1,119.8	6,911.5	6,916.7
Net Asset	3,237.2	9,739.5	9,854.4
Liability to asset ratio%	58.3%	40.1%	41.0%
Total Debt	2,822.1	4,253.9	4,720.7
Total Loan	2,755.5	4,189.0	4,657.4
Finance Lease liabilities	66.6	64.9	63.3
Net Debt	1,702.3	-2,657.6	-2,196.0



Definitions

Terms	Definitions
IT Capacity in service	The total capacity available for utilization; this capacity does not include capacity from our retail data centers
IT Capacity under construction	The total capacity under construction and have not yet reached the stage of being ready for service
Colocation services	Services to store and support IT equipment at data centers facilities for clients
Contracted IT capacity	Capacity for which clients are required to pay us colocation service or rental fees or reservation fees
Contracted ratio	The ratio of contractually committed capacity to capacity in service.
lol IT capacity	Capacity with Indication of Interest", the capacity for which clients have indicated interest in and had substantial negotiation for binding service agreements with us
lol ratio	The ratio of capacity with indication of interest from customers to capacity in service.
(IT) MW	Megawatts
PUE	Power Usage Effectiveness, a ratio of the total power usage of a data center to the power usage of the IT equipment inside such data center
Utilization ratio	The ratio of utilized capacity as of September 30, 2020 to capacity in service
Utilized IT capacity	Capacity in service that is committed to customers and revenue generating pursuant to the terms of customer agreements remaining in effect



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Thank You

